Company number: 07517887

Charity Number: 1140822

Justlife Foundation Limited

Report and financial statements

For the year ended 31 March 2026

Justlife Foundation Limited
Reference and administration information

Company number 07517887

Charity number 1140822

Registered office and operational address

Justlife Centre, 1479-1489 Ashton Old Road, Openshaw, Manchester, England, M11 1HH

Name

The charity also uses the name “Justlife Foundation” or “Justlife”.

Trustees

Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

David Steell
Nicolas Wykeman
Oliver Heath (resigned 28 January 2026)
Amy Sheehan Daly
Francesca Albanese
Thomas Neumark Jones
Jack Shaw
Hilary Burkitt
Helen Evans
Emma Garner (resigned 25 October 2025)

Key management personnel

Chief Executive, Simon Gale
Director of Income and Development, Francesca Anderson
Director of Services, Ruth Cox
Director of Campaigns and Social Change, Christa MacIver

Bankers

Cop-operative Bank plc, PO Box 101, 1 Balloon Street, Manchester M60 4EP

Auditors

Third Sector Accountancy Limited, Holyoake House, Hanover Street, Manchester M60 0AS.

The trustees present their report and the audited financial statements for the year ended 31 March 2026. Included within the trustees' report is the directors' report as required by company law.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

The Chair and Chief Executive's Statement for the year ended 31 March 2026

2025/26 saw us transition into our ambitious new 5-year strategy as our teams have worked tirelessly to anchor our dual commitments of Transforming Temporary Accommodation and Delivering Impactful Support while continuing to embed Lived Experience Involvement at all levels of our work.

This year marked a significant operational milestone for our flagship five-year initiative, the Transforming Temporary Accommodation Programme. We successfully launched funding for three distinct testing hubs in Westminster, Bristol, and Nottinghamshire to pilot innovative, co-produced models focused on making stays in temporary accommodation shorter, safer, and healthier. Nationally, our Campaigns and Social Change team continued to drive remarkable policy change. Through the All-Party Parliamentary Group for Households in Temporary Accommodation the recommendation for local authorities to notify schools and GPs when a child becomes homeless was adopted into the Government's National Plan to End Homelessness.

Frontline delivery remains the heartbeat of our organisation. Over the past twelve months, our Brighton & Hove and Greater Manchester services supported a combined 1,103 individuals navigating the trauma of the hidden homelessness crisis. An independent three-year evaluation of our Manchester service revealed exceptional long-term outcomes, including supporting 100 individuals into permanent tenancies and achieving an incredible 3% reoffending rate among supported prison leavers, compared to the 54% national baseline. None of this systemic or direct work is done in a vacuum; through our commitment to see people with lived experience have a voice, over 70 individuals with experiences

of homelessness directly co-designed our services, national workstreams, including writing the foreword for the Government's National Plan to End Homelessness.

Tragically, the national backdrop demonstrates why our mission is more critical than ever. The latest statutory homelessness statistics reveal that the emergency has hit unprecedented heights, with 134,210 households stuck in temporary accommodation across England, including a heartbreaking and historic record of 176,130 children living without a permanent place to call home.

As we step confidently into our new strategic period, we extend our deepest gratitude to our staff, volunteers, partners, and funders. It is through your unwavering collaboration and belief in our vision that we can continue to challenge systemic injustice and ensure that an individual's experience of temporary accommodation is short, safe, and healthy.

Dave Steell	Amy Sheehan-Daly	Simon Gale
Co-Chair	Co-Chair	Chief Executive

Objectives and activities

Objects

The objects of Justlife as set out in the in the company's Memorandum of Association are:

The prevention or relief of poverty anywhere in the world by providing or assisting in the provision of education, training, healthcare projects and all the necessary support designed to enable individuals to generate a sustainable income and be self-sufficient.

Vision

Our vision is to see temporary accommodation transformed.

Right now thousands of people struggle to manage in poor and unsuitable temporary accommodation. Their stay isn't temporary, they are likely to be

suffering with deteriorating mental and physical health, becoming victims of crime, losing control of their lives, and even dying prematurely.

We believe that temporary accommodation should be a safety net that we, as a country, can be proud of. One that provides a short term solution for people experiencing homelessness, an opportunity to address their support needs and enables them to move on with their lives in a positive way.

Mission

Our mission is to make people's experience of homeless temporary accommodation short, safe and healthy. The charity's activities provide support for people living in temporary accommodation, improving their health, wellbeing, housing, finances and social capital, while campaigning, carrying out research and building networks to improve the temporary accommodation system nationally.

Values

Our values have guided us for many years in everything we do, how we support people, deliver services, build partnerships and work with one another and they will continue to do so.

- People before Programmes
- Collaboration before Competition
- Innovation before Institution

Public Benefit

The trustees review the aims, objectives and activities of the charity each year. This report looks at the achievements of the charity and the outcomes of its work in the reporting period. The trustees report the success of each key activity and the benefits the charity has brought to those groups of people that it is set up to help. The review also helps the trustees to ensure the charity's aims, objectives and activities remain focused on its stated purposes.

The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives that have been set.

Volunteers

Volunteers play an important part at Justlife, and this year more than 60 people have given their time and skills to support our work, through services such as the Social Connection Project, as well as helping with fundraising, administration and governance.

Achievements and Performance

The charity's main activities are described below. All its charitable activities focus on people experiencing homelessness, especially the 'hidden homeless' in temporary accommodation and are undertaken to further Justlife Foundation Limited's charitable purposes for the public benefit.

Our core services focus on improving people's health, housing and wellbeing, and involve a variety of projects that aim to make people's stay in homeless temporary accommodation short, safe and healthy. Alongside these services, we carry out campaigns, research and policy development, and build local and national networking and collaboration around temporary accommodation.

The following outlines our performance and achievements across the two geographical areas in which we deliver frontline services, Brighton & Hove and Greater Manchester, alongside our national campaigns and social change work. In the last year, we have supported 1103 individuals through our services, many of whom are the most difficult to reach, hidden homeless households in temporary accommodation.

Brighton & Hove and Sussex

<u>Health Engagement & Accident and Emergency (A&E) Support</u>

Our Health Engagement Team delivers person-centred, non-clinical support, empowering individuals experiencing homelessness to manage health challenges, build independence, and transition into stable housing. The team worked with 107 individuals to navigate healthcare systems, providing medical advocacy and material aid—such as clothing, food, and transport—to dismantle barriers to treatment.

The team continued to build on established communication channels with temporary accommodation (TA) providers and Brighton & Hove City Council's

housing department, enhancing the experience of residents and reducing evictions.

This year saw a rise in neurodivergence and younger demographics within our footprint. Caseworkers supported individuals at the end of their lives, collaborating with palliative care teams to ensure dignity, comfort, and choice in terminal care.

Health Engagement Outcomes:

- 88 per cent of people had improved physical health.
- 78 per cent of people had improved financial situation.
- 67 per cent of people had improved mental health.
- 71 per cent of people are less lonely and isolated.
- 76 per cent of people have improved tenancy management.

Our hospital-discharge and crisis-intervention programme continued within the A&E Department at the Royal Sussex County Hospital, supporting 376 people in crisis. The team secured statutory housing placements for around one-third of these patients. The project was recognised as a major relocation initiative, reconnecting an average of 6 individuals per month to external local authorities to access secure, long-term accommodation.

Common Ambition

Common Ambition harnesses co-production to centre lived experience within health, substance use and housing systems. In partnership with Arch Health, the project engaged 45 individuals across three delivery workstreams.

Through our Homelessness and Health Programme, participants active for over three years established a formal Monthly Advisory Group for strategic oversight. Milestones included co-designing the Brighton & Hove City Council (BHCC) Homelessness and Rough Sleeping Strategy, shaping the local street outreach tender, and delivering co-production training directly to professionals across the local VCSE sector. The workstream also partnered with researchers from Brighton and Sussex Medical School, Oxford University, and Manchester University.

The Drug and Alcohol Programme focused on service-level impact, delivering "Drugs and alcohol: a human approach" training to trainee GPs. The team ran two design sprints, creating a unified vision and training frameworks to bridge mental health and substance use pathways, while keeping a dedicated focus on

women's access to, and trauma-informed safety within, local drug and alcohol settings.

In our West Sussex Co-Production Hubs, we co-designed and delivered nine drug and alcohol feedback workshops across West Sussex, culminating in an insights report. Justlife was commissioned to run three separate seven-week design sprints to embed the report's recommendations directly into local authority frameworks.

"It is hard to overstate how crucial Common Ambition have been in supporting the development of person centred, trauma-informed services for people with multiple disadvantage within Brighton & Hove. Their work bringing the voice of lived experience of services to forums, strategic spaces and multi-agency partnerships has directly changed services for the better, by encouraging partners to put the service user at the heart of design and delivery of services."

— Martin Powell, Project Delivery Officer, Changing Futures

"When I joined Common Ambition I didn't really have any focus and being part of the women's group and housing and health group has lit me up with passion... Thank you for these gifts of confidence, hope and passion I have gained since being involved."

— Lived Experience Group Member

Changing Futures

Our Community Support Workers continued to serve as a vital multi-disciplinary pillar within the city's Changing Futures partnership, addressing Multiple and Compound Needs (MCN), specifically targeting individuals experiencing overlapping challenges of homelessness, substance misuse, mental health difficulties, domestic abuse, and contact with the criminal justice system. The team delivered intensive, psychologically informed support to 65 individuals.

Social Connection Project

By pairing individuals transitioning out of homelessness with volunteer befrienders, the Social Connection Project (SCP) works to dismantle loneliness, build resilience, and secure tenancy sustainment. The project supported 54 individuals, powered by 30 active volunteers. Alongside weekly 1:1 matches and peer support spaces, our monthly women's and LGBTQ+ groups provided

trusted, safe, and trauma-informed environments. This year, our quarterly Living Well wellbeing programme embedded physical activity into our support model. Our transition frameworks achieved excellent results, facilitating safe, empowered project exits, which included a former beneficiary transitioning to become an active, trained volunteer befriender within the project itself.

An external evaluator praised the project's model, noting that "the Social Connection Project has a strong track record of meaningfully involving beneficiaries in the running of the project."

Social Connection Project Outcomes:

- 100 per cent felt less lonely and isolated.
- 82 per cent felt their mental health had improved.
- 81 per cent reported experiencing improvements in their social networks and relationships.
- 59 per cent reported that they managed their tenancies better, reducing their risk of returning to homelessness.
- 53 per cent reported an increase in their resilience.

Networks & Partnerships

The Sussex Networks Team provides essential workforce development, strategic leadership, and resources to frontline staff and statutory leaders across Brighton & Hove, East Sussex, and West Sussex. Key achievements include delivering monthly Learning Lunches, launching our custom "Navigating Difficult Conversations" workshop, and hosting specialised "Theory into Practice" spaces to embed trauma-informed approaches. We also produced and launched 5 podcast episodes focused on the five pillars of trauma-informed practice, supported local VCSE leaders to build a collective vision, and actively facilitated the co-creation of the city's joint 5-year Homelessness and Rough Sleeping Strategy.

"The practice network has proved invaluable to connect with people across the county. They have provided thought-provoking and informative training on trauma-informed practice that have helped me develop my practice, learn from others, and build an important community of like-minded compassionate practitioners."

— Practice Network Member

Greater Manchester

Our Greater Manchester hub in Openshaw supported 386 individuals facing homelessness and severe exclusion. Operating a hybrid delivery model, we provided 94 individuals with intensive, long-term one-to-one floating support while extending emergency guidance, food bank referrals, and crisis triage to 292 individuals.

Specialist Support and Outreach Service

Operating from our centre and via mobile outreach, our Specialist Support Workers deliver trauma-informed interventions tailored to housing, welfare, health, and financial security. Our service is highly flexible; alongside hosting appointments at our centre, we utilise an adapted minibus to conduct private support sessions directly at temporary accommodation properties. A key feature of our support offer is physically accompanying individuals to GP, mental health, probation, and Jobcentre appointments to reduce anxiety and advocate on their behalf.

Our workers deliver robust advocacy and mediation, including liaising with landlords to prevent evictions, assisting with housing move-ons, and supporting connections with specialist legal services to challenge benefit decisions and ensure people understand their rights. We also advocate for individuals to access specialist physical and mental health services and help secure assessments to explore undiagnosed neurodiversity.

In close partnership with the Greater Manchester Probation Service and Homelessness Prevention Team, we provide targeted support to prison leavers and individuals on probation placed into statutory or unsupported temporary accommodation. We assist individuals through the critical transition of release—securing valid ID, setting up bank accounts, registering with health services, helping people avoid eviction, and applying for suitable long-term housing. We also work collaboratively with the Probation service, supporting people to attend appointments and advocating for structural flexibility to minimise licence breaches and custody recalls.

For individuals facing housing crises who fall outside the criteria for Justlife's core caseload, we operate a 'No Wrong Door' approach. Facilitated in person at the centre, over the phone, and via email, we ensure accurate triage, food bank referrals, and crisis signposting.

Social Connection Project

We delivered a structured activities programme at the Openshaw Centre to rebuild social capital and alleviate isolation, including creative arts, games, and quizzes. A key highlight was our 'Cooking on a Budget' workshop, co-designed with participants. These sessions focused on cooking healthy meals using airfryers, removing the need for a dedicated kitchen space and allowing participants to replicate the meals inside temporary accommodation properties. We also hosted the 'Acting on Impulse' drama workshops facilitated by former Hollyoaks actor Jazmine Franks, where participants co-created characters and developed a storyline that culminated in a full day of filming. The resulting film, 'It's Just Life,' celebrated its official premiere with a Q&A at HOME Cinema in Manchester.

Strategic Influence and Sector Leadership

We utilised our frontline insights to influence regional and city-wide systems, regularly attending key strategic forums. Justlife continues to co-chair the Accommodation Action Group as part of the Manchester Homelessness Partnership alongside Barnabus and the Booth Centre, and we sit on the Greater Manchester Homeless Action Network steering group. We also actively participate in the Tameside Homelessness Partnership and attend Greater Manchester Probation Homelessness Prevention meetings alongside GMCA, local authorities, and prison leads to drive joint working.

The Manchester-Brighton Shared Innovation: Health & Support Card

This year, we piloted the co-produced Health and Support Card in Manchester—a direct collaborative tool developed alongside our Sussex-based Common Ambition team. The card is written in a person's own words and can be shared with healthcare and support services to clearly articulate their needs. We are currently piloting the card with five individuals navigating complex health and substance use systems, with structured feedback gathered to feed directly back into national co-production frameworks.

Reflecting on Three Years of Frontline Impact: External Project Evaluation

This period marked the completion of an independent, external evaluation analysing the previous three years of our Greater Manchester service delivery,

demonstrating exceptional outcomes for individuals navigating the trauma of temporary accommodation.

Over the three-year cycle, Justlife supported 100 individuals to transition out of TA into safe, permanent tenancies—exceeding our target of 75—while achieving a 3% reoffending rate among supported prison leavers, compared to the national baseline of 54%. Frontline insights from Manchester operations directly informed cross-sector action groups in Tameside, Bolton, and Wigan, which successfully influenced the Probation Service to appoint new Health and Justice Leads to accelerate client diagnoses.

Nationally, our Manchester data informed evidence submitted to the APPG for Households in TA, contributing directly to a critical legal amendment to the Homelessness Code of Guidance mandating that local councils provide cots for all infants under two years old living in temporary accommodation. Moving into our new strategic period, the Trustees have welcomed the evaluator's operational recommendations—including refined data tracking for early client disengagements, establishing long-term post-support follow-ups, and co-designing new localised activities.

"I've always been in and out of trouble me…getting drunk and fighting…which I've not been doing since getting involved [with Justlife]. My Justlife support worker, now she'll be on the phone... for the old me…that wouldn't have happened."

— Manchester Beneficiary Focus Group

"When I moved into TA, [a leaflet] got slid under my door. And it was like a little leaflet [from Justlife] saying…come and see us…So, I came in, and ever since then... it's just such a massive sort of headspace relief..."

— Manchester Beneficiary Focus Group

National

Our national work during 2025/26 focused on driving systemic change, influencing national policy, and scaling collaborative local models to fulfil our core mission of making temporary accommodation (TA) short, safe, and healthy. This year marked our transition into the new Strategy 2026–2030, with national initiatives anchoring our commitments to transforming temporary accommodation and embedding lived experience involvement at every level across the organisation.

Transforming Temporary Accommodation Programme (TTAP)

The Transforming Temporary Accommodation Programme (TTAP) is our flagship five-year initiative running from January 2025 to December 2029. To ensure robust governance, a dedicated TTAP Programme Board acts as a critical friend, monitors risk registers, and steers strategic direction. Meeting quarterly, the board draws together team members, a paid lived experience representative, and experts from Crisis, the Chartered Institute of Housing, and the St Martin-in-the-Fields Charity, alongside hub representatives.

We have funded three testing hubs through the provision of two-year grants to pilot innovative models focused on making TA stays shorter, safer, or healthier, with co-production at their core. Selected from 58 Expressions of Interest and an interview process with 12 organisations, the hubs launched in January 2026. The Westminster hub (Cardinal Hume Centre) provides a wraparound support model for up to 40 families annually placed into out-of-area TA hotels, targeting neurodivergence, mental health, and immigration status. The Bristol City hub (1625 Independent People and Caring in Bristol) delivers intensive Navigator support to young people aged 18–25 in TA, managing a caseload of 15 young people to reach up to 60 individuals annually. The Nottinghamshire County hub (Nottinghamshire County Council, Mansfield District Council, and Ashfield District Council) is developing an integrated support model for families across all TA settings ahead of local government reorganisation, ensuring services reach disadvantaged groups.

Transforming Temporary Accommodation Coalition

In January 2026, we hosted a roundtable in London with 21 participants from 13 organisations to launch the Transforming Temporary Accommodation Coalition. The Coalition's primary objective is to co-create a National TA Framework establishing a gold standard for provision, backed by TA-specific legislation and a robust regulatory system. The Coalition adopted an inclusive definition of temporary accommodation capturing individuals outside statutory homelessness, such as those in Home Office asylum provision or placed by children's social work teams. Justlife will lead future debates by developing formal proposals. The Coalition will meet digitally four times a year to maintain a national scope, aiming to publish a joint call-for-action statement by the end of 2026.

Temporary Accommodation Action Groups (TAAGs)

TAAGs are cross-sector collaborative networks that bring together local councils, accommodation providers, support agencies, and individuals with lived experience to resolve local placement challenges. This year, we launched two new TAAGs in Southwark and Manchester, bringing our total footprint to 10 active TAAGs across England (Manchester, Bristol, Islington, Newham, Waltham Forest, Westminster, Southwark, Brighton & Hove, East Sussex, and West Sussex). Total TAAG membership stands at over 400 individuals, uniting 22 local councils, 90 support organisations, 19 accommodation providers, and 15 advisors with lived experience.

Key local achievements this year reflect significant operational improvements. In Brighton & Hove, the group reviewed handbooks and advanced the integration of a qualities charter into procurement. East Sussex partnered with local councils and Changing Futures to hold lived experience insight sessions. West Sussex centralised council TA materials into a digital repository and initiated a provider good practice guide. In London, the team supported Southwark Council with an action plan, while the Westminster group developed a local authority 'staff tree' and a unique third-sector FAQ document to streamline communications. In Bristol, delivery actions were integrated into the Bristol City Council Homelessness Strategy, focusing on co-production and trauma-informed training. Nationally, feedback from TAAG members directly informed our submission to the HCLG Committee's inquiry into Housing Conditions in TA, where our evidence was cited over 30 times.

"I'm proud to sit on the West Sussex TAAG steering committee... As a provider that strives to do things well, we believe the standard of provision should never depend on postcode, and we deeply value TAAG's unwavering commitment to raising expectations and driving positive change."

— Marisa, Castle Accommodation (West Sussex TAAG)

"Being part of the Temporary Accommodation Action Group shows us what genuine collaboration can achieve... we're strengthening the day-to-day delivery of temporary accommodation and shaping meaningful, practical improvements..."

— Cllr Barry Parsons, Chair of the Homes and Housing Delivery Committee, Bristol City Council

All-Party Parliamentary Group (APPG) for Households in Temporary Accommodation

Justlife continues to provide vital secretarial and research support to the APPG, driving legislative and systemic awareness in Westminster. Through our SAFE Campaign, we successfully campaigned for a critical amendment to the Children's Wellbeing and Schools Bill, establishing a legal duty for local authorities to notify schools and GPs when a child becomes homeless in TA. Following refinement with the DfE and the MHCLG, this framework was adopted into the Government's National Plan to End Homelessness in December 2025.

Between May and August 2025, the APPG ran a Call for Evidence regarding families in TA with neurodivergence. This resulted in the landmark report, 'It's like torture: Life in Temporary Accommodation for neurodivergent children and their families,' published alongside the Sensory Lives Project in January 2026 and launched officially at a parliamentary event. To foster wider sector collaboration, we hosted an evidence-gathering event in September 2025 to align national campaigns, featuring insights from the University of Nottingham and the 'Fix the 5 Basics' campaign. In March 2026, we held a joint meeting with the APPG for Ending Homelessness, introducing our members to the Homelessness Minister, Alison McGovern MP.

We also facilitated specialised Lived Experience Forums to directly inform the government's strategy. We established a core group of individuals with lived experience who co-designed and co-delivered four policy forums, culminating in a findings report. The group's insights were referenced throughout the government's National Plan to End Homelessness (published December 2025), and the core group authored the foreword.

Research and Influencing

Our research initiatives uncover systemic challenges, build a robust evidence base, and advise government decision-makers to achieve a radical reduction in the use of unsuitable temporary accommodation. In June 2026, we published Life Lines, a comprehensive report tracking the history of temporary accommodation from 1834 to 2011. Bringing together archival research, policy history, and lived experience testimony, the report demonstrates how modern systemic issues connect to historical patterns, pointing to specific policy actions required to change course.

Justlife served as an active member of the Expert Group pulling together recommendations for the Government's National Homelessness and Rough

Sleeping Plan, which launched in December 2025. As part of this, we co-led the lived experience research workstream that fed into the strategy, and we continue to sit on the expert panel tasked with holding the government to account on its commitments. Locally, the Brighton & Hove Homelessness Research Forum continued to meet every three months, bringing together academic, third-sector, and community peer researchers to drive changes.

Lived Experience Leadership and Co-Production

In line with our Strategy 2026–2030, we are committed to ensuring that people with lived experience are at the heart of Justlife. Rather than treating involvement as an add-on, our dedicated Lived Experience team ensures co-production is embedded as a core method for challenging injustice and designing services. Over the year, over 70 people participated in our lived experience initiatives, with more than 50 of those engaging for the first time. All advisors and co-producers were financially compensated for their time, knowledge, and experience.

Our peer and community research included gender-responsive insights co-produced between April and November 2025 alongside a Community Researcher with lived experience of temporary accommodation. This project explored the intersection of women's mental health, homelessness, and housing transitions with seven women and non-binary participants. The findings significantly increased sector understanding of how gender and trauma intersect in TA environments, directly informing the Brighton & Hove Homelessness and Rough Sleeping Strategy 2025–2030 and shaping our new guide for women.

To ensure safe, consistent, and equitable involvement across all projects, we translated our learning from peer research into permanent organisational infrastructure. We launched a toolkit including a Lived Experience Payment Policy, Staff Payment FAQs, a Lived Experience Handbook, a Project Endings Process, and an Audit Framework to help projects self-assess participation. To support wider sector learning, we created a free, public Lived Experience Organisational Resources Webpage, making all materials accessible to external agencies via the Frontline Network and Homeless Link.

Our staff-led Community of Practice continued to provide a regular space to reflect on lived experience work, driving an internal culture shift where co-production is standard practice. This initiative has matured into active working groups focusing on key organisational priorities, such as connecting lived experience with communications, establishing a unified trauma-informed definition, and embedding anti-racism within co-production.

Beneficiaries of our services

Justlife was started to meet the need among those living in homeless temporary accommodation who are suffering from deteriorating mental and physical health, becoming victims of crime, losing control of their lives, and dying prematurely. The work of our Campaigns and Social Change team has provided networks and opportunities for people to work together nationally and devise local solutions that, along with our direct support work for people in Brighton and Manchester, aims to make people's experience of temporary accommodation short, safe and healthy.

Short – We work hard to ensure those we work with understand their housing options and support them to move on from temporary accommodation quickly.

Safe – We raise issues of safety quickly and have seen improvements and steps taken to ensure people are safe through working closely with landlords and local authorities. This has included people being moved to other temporary accommodation when access requirements are not suitable or for safeguarding reasons, as well as advocating for repairs to dangerous buildings.

Healthy – Our support workers supported people to attend hundreds of health appointments this year, enabling them to engage with their healthcare. We have provided food, run activities for people to get active and distributed digital devices along with support to use them, all with the aim of improving mental and physical wellbeing.

Our approach

Our approach to our work is underpinned by our core values:

People before programmes – Each of our health, housing and wellbeing services is shaped to the needs of the individual we are supporting. We work alongside individuals to provide a flexible care plan that will help them move away from homelessness. The voices of people with lived experience of homelessness are at the heart of what we do and are incorporated into the design and delivery of our services.

Innovation before institution – Our research is ongoing and always seeks to improve our understanding of the needs and experiences of different people living in temporary accommodation. This research and experience of our staff maintains innovation and informs our services and policy recommendations that

we bring to the attention of policymakers, commissioners and other organisations in the sector.

Collaboration before competition – We promote changes to the system and recognise that the people who use our service suffer under a system. Only systemic change will prevent more people who are placed in temporary accommodation from suffering. We know we cannot achieve our aims alone and actively collaborate to bring about change at the individual, local and national level.

Fundraising

This year, we raised a total of £1.74m to deliver our services, a slight drop from last year's total of £1.82m but in line with our budget. We hoped to raise around £90k from donations and community fundraising and ended up exceeding this target, raising around £102k, although this was 13 per cent less than last year.

The fundraising landscape remains deeply challenging for charities like Justlife. Although 2025-2026 was a financially strong year and our reserves remain in a healthy position, stable from 2024-2025 at around £145k, this masks the underlying reality: raising unrestricted income continues to be incredibly tough. The squeeze on trusts and foundations has tightened, with fewer open opportunities and unprecedented competition for every grant. We can't afford to be complacent. That's why we are continuing to diversify our income streams, investing in relationships with existing funders, and exploring new avenues such as corporate partnerships, community fundraising and major donor giving. Our approach remains proactive and resilient, focused on adapting to change, stewarding our supporters, and seeking out the opportunities that do exist in an increasingly crowded field.

Fundraising was led by the Director of Income & Development with support from project managers, an external fundraising consultant, Bright Ideas Partnership, and our Supporter Engagement worker. Justlife understands its duty to protect the public, including vulnerable people, from unreasonably intrusive or persistent fundraising approaches and undue pressure to donate and we ensure we conduct our fundraising in an ethical way.

We keep up to date with changing regulations and are members of the Fundraising Regulator and ensure we adhere to the Code of Fundraising Practice and associated rulebooks as set out by them as a governing body. Our privacy policy is kept up to date and is accessible to everyone via our website and clear instructions are given on how to contact us if anyone should have any grievances

with our fundraising activities. Fundraising requests are made only of supporters who have opted in to receive such requests from us, and they can unsubscribe at any time. We did not receive any complaints about our fundraising directly or via the Charity Commission.

We continue to be enormously grateful to all the trusts and foundations, individuals, companies and communities who have supported our work in 2025-2026.

Financial review

Justlife's income in this year was £1.89m. This compares to £1.96m in 2024-2025, a 4 per cent decrease and a 23 per cent increase compared to 2023-2024.

Our restricted income this year was £1,689k (90 per cent of our total income) compared to £1,660k (85 per cent of our total income) in 2024-2025. Unrestricted income this year was £194k (10 per cent of our total income) compared to £303k (15 per cent of our total income) in 2024-2025.

Justlife's expenditure increased by 32%. This expenditure increase was planned based on the restricted income balance at the start of the year. We enter the second year of our regranting commitments and £193k has been ringfenced to be granted in December 2026.

The current short-term liquidity level of the charity is strong, our free reserves are stable and currently sit within the range we aim for, currently standing at £145k.

Justlife's income is largely from charitable activities (94 per cent) through grant funding and contracts, along with some donations (6 per cent). The funding is used for the main operations of the charity, supporting people in temporary accommodation and providing the infrastructure to do so safely and effectively. The organisation spent £144k on fundraising in 2025-2026. The cost of fundraising includes staff time spent on fundraising activities, being a proportion of the Director of Income and Development's time and 100 per cent of the Supporter Engagement role, the work of consultant fundraisers and a suitable proportion of the charity's support costs.

The key financial risks to Justlife moving forward are ensuring we raise enough unrestricted income to cover the core costs of our services, central team and related costs and continuing to fund our current projects when existing funding comes to an end. The trusts and foundations sector continues to report higher demands on their funding and have less funding to give. While our income

generation has been increasingly successful over the past few years we must continue to focus on grants and donations. As we move into the financial year 2026-2027 the organisation continues to monitor our expenditure without reducing our service delivery, and we continue work developing our corporate fundraising strategy over the next three to five years.

We continue to be innovative in our approach to meeting the needs of those we support, developing new projects and building new collaborations and relationships with partners and potential partners. We also continue to include the voice of those in temporary accommodation in the design and development of projects through our research and person-centred approaches. This has meant we are quick to respond to opportunities that arise and are able to show the need for our work effectively.

Reserves policy

The aim of the Reserves Policy is to ensure that the charity's ongoing and future activities are reasonably protected from unexpected fluctuations in its income and expenditure. Restricted reserves as at 31 March 2026 are £266k and continue to be expended in agreement with the funding criteria agreed at the time of the relevant grant. These are monitored and tracked, the details of which are contained within the notes to the accounts.

Unrestricted reserves are maintained to provide appropriate working capital for charitable activities outside the scope of restricted funding or to enhance committed funding within the overall objectives of the charity. Justlife has constructed its reserves policy using guidance from The Charity Commission & NCVO. Reserves: Building Resilience (CC19).

The Board reviewed the reserves policy and agreed that a level of unrestricted general funds, also known as free reserves, of between £100k and £200k is appropriate given the risks faced by the charity and the sustainability of its different income streams. Free reserves as at 31 March 2026 were £145k, which represents unrestricted funds excluding designated funds and fixed assets. In comparison with 31 March 2025 when these were at £140k, we are pleased the charity continues to hold this stable position.

Our fixed assets are £238k and can only be realised by disposing of them. They are currently essential for the future operation of the charity and so are excluded from free reserves.

Plans for the future

The challenges faced are greater than ever. The number of people experiencing temporary accommodation continues to rise and in 2025 reached new heights, 132,410 households (families and individuals) including 176,130 children. The government, in their latest Homelessness & Rough Sleeping Strategy, highlighted the issue of poor quality temporary accommodation and lack of support. People's stays are not temporary and we know this often leads to deteriorating mental and physical health, becoming victims of crime, losing control of their lives and even dying prematurely.

In April 2026 we launched our new strategic plan 'Justlife – Our Strategy 2026 to 2030'. The plan has been developed and iterated through numerous conversations across our teams through 2025 and we believe it will enable us to adapt as the world changes, learn together and seek new opportunities to make a bigger difference.

Our Strategic Aims

We have two strategic aims that we are focusing on that we believe will enable us to work powerfully towards achieving our mission, to make people's experience of homeless temporary accommodation short, safe and healthy.

- Delivering Impactful Support

We believe that people experiencing homelessness in temporary accommodation in the Brighton and Greater Manchester regions should receive support that is impactful, psychologically safe and trauma informed. We deliver services that put the individual at the centre and provide opportunities to move forward with their lives in a positive way, so their experience is short, safe and healthy.

- Transforming Temporary Accommodation

We believe that temporary accommodation should be a safety net that we, as a country, can be proud of. We want to see a radical reduction in the use of unsuitable temporary accommodation, ensuring it's well managed, with high standards, designed to meet the different needs of those experiencing homelessness, ensuring it is short, safe and healthy.

Our Foundations of Success

To help us deliver our strategic aims we have four areas that we want to continue to champion, strengthen and lead the way in.

- A Safe, Open and Supportive Workplace
- Lived Experience at the Centre
- Valuing Difference and Advancing Equity
- Sustainable Income and Resource

Structure, governance and management

The organisation is a charitable company limited by guarantee, incorporated and registered as a charity on 4 February 2011.

The company was established under a memorandum of association which established the objects and powers of the charitable company and is governed under its articles of association.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 31 March 2026 was 8 (2025: ten). The Trustees are members of the charity but this entitles them only to voting rights. The Trustees have no beneficial interest in the charity.

All Trustees give their time voluntarily and receive no benefits from the charity. Any expenses reclaimed from the charity are set out in Note 12 to the accounts.

The directors of the company are also charity Trustees for the purposes of charity law. Trustees are elected to serve a three-year term. Under the requirements of the Memorandum and Articles of Association, one third of directors must retire annually, with the longest serving first. Trustees can be re-elected to serve a further two three-year terms.

David Steell joined Justlife as Chairperson and trustee in March 2023. Amy Sheehan-Daly joined Justlife as trustee in April 2020, was appointed as Vice Chairperson in January 2024 and appointed as Co-chairperson in January 2025. Gretta Starks, who served on the board from 4 February 2011 – 31 March 2013, has maintained her position as Company Secretary.

In an effort to maintain a broad skill mix, the Board carries out Board skills audits, and in the event of skills being lost due to retirement, a Board recruitment process will take place. Recruitment of new trustees is governed through the principles set out in the charity's Code of Governance. No person or body external to the charity is entitled to appoint a Trustee.

Most Trustees are already familiar with the practical work of the charity, having been encouraged to visit Justlife projects during operational hours. Additionally, all Trustees are provided with an induction which includes a detailed overview of the activity of the charity. This is jointly led by the Chair of the Board and the CEO of the Justlife Foundation.

The Trustees also receive an induction pack which covers:

- The obligations of Board members.
- The main documents which set out the operational framework for the charity including the Memorandum and Articles of Association.
- Resourcing and the current financial situation.
- Justlife Governance Manual.

The Board meet quarterly and is responsible for the strategic direction and policies of the charity. At present, the Board has 8 members from a variety of professional backgrounds relevant to the work of the charity. A scheme of delegation is in place and the day-to-day responsibility for the provision of services rests with the CEO and the Senior Leadership Team at Justlife:

- The Chief Executive Officer (CEO) is responsible for ensuring that the charity delivers its specified services and that key performance indicators are met. The CEO also provides management and support of all organisation-wide areas including HR, health and safety, finance, facilities, infrastructure and resources responsibility.
- The Director of Services – has day-to-day responsibility for the operations of the Brighton & Hove and Manchester services including supervision and support for the staff and volunteers. They ensure the team continues to develop their skills and working practices in line with good practice. The role is responsible for developing new opportunities, building relationships with stakeholders within the local areas and fundraising.
- The Director of Campaigns & Social Change has day-to-day responsibility for managing the development of a network which will drive local and national change, carrying out research and developing policy recommendations, and building relationships with stakeholders nationally and fundraising.
- The Director of Income and Development has day-to-day responsibility for managing the generation of income, considering development opportunities across the organisation and building partnerships with a range of stakeholders to increase our impact.

The Code of Governance identifies decisions that are to be made at Board level:

- Appointment and removal of directors, chair and company secretary.
- Arrangements for entering contracts.
- Staff appointments, dismissals and pay.
- Approval of budgets, and budget deviances.
- Expenditure outside agreed tolerances.
- Arrangements for the Annual General Meeting.
- Changes to Code of Governance and Memorandum of Association.

The Board of Trustees has two committees which are:

- Nominations & Remuneration Committee, whose main role is to monitor and review the structure and composition of the Board, making appointment recommendations to the Board for approval and ensuring fair and equitable decisions in relation to remuneration policies and practices.
- Audit & Risk Committee, whose main role is to provide oversight of Justlife's systems of internal control, regulatory compliance, risk management and financial reporting, and through supervision of the quality, independence and effectiveness of both the internal and external auditors.

Governance Review

The Trustees initiated an external review of their governance in December 2020 due to the number of new Trustees joining in the previous 12 months. This was carried out against the seven principles of the Charity Governance and the review found the Charity in general compliance with the Code's recommendations. The review made several recommendations where improvements could be made, and these have now been implemented. The Trustees remain committed to working towards achieving excellence in delivering effective governance of the charity and continue to self-review yearly.

Partnership working and related parties

One of our core values is Collaboration over Competition and so we work hard to ensure we do this through partnerships with a wide range of organisations. These include statutory services such as local authorities, Public Health, Probation, and substance misuse services and GP practices. We also partner with many charities and voluntary sector groups such as FairShare, Shared Health Foundation and St. Martin in the Fields. We have no entities which are related parties.

Remuneration policy for key management personnel

Pay scales are set by the board for all staff, including management personnel, and are reviewed on an annual basis.

Risk management

The Trustees consider the major risks the charity faces and ensure systems and procedures have been established to mitigate and reduce the impact they may have. The Trustees acknowledge that it is impossible to eliminate all risks and that systems of control should not be so rigid that they stifle innovation and imaginative use of limited resources. Justlife aims to provide a safe environment for staff that encourages learning and developing through an open and fair culture.

The charity's Risk Register is reviewed by the Trustees on a quarterly basis at Board meetings and also at Audit & Risk Committee meetings where new risks are considered as well as the ongoing management of existing risks. The Trustee Safeguarding Lead also presents an overview of Safeguarding concerns on a quarterly basis at each Board meeting. This report highlights the number of concerns raised relating to the people that Justlife supports, the actions staff have taken, responses from local authorities as well as themes that are emerging and an update on staff and volunteer Safeguarding training.

Our policies and procedures help to ensure risks are minimised and these are periodically reviewed to ensure that they continue to meet the needs of the charity. Key policies and procedures such as Financial Management and Safeguarding are reviewed yearly.

Statement of responsibilities of the Trustees

The Trustees (who are also directors of Justlife Foundation Limited for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in the Charities SORP.
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant audit information of which the charitable company's auditors are unaware.
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

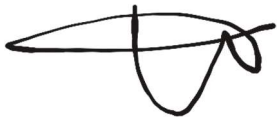
The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Auditors

Third Sector Accountancy Limited were re-appointed as the charitable company's auditors during the year and have expressed their willingness to continue in that capacity.

This report has been prepared in accordance with the provisions applicable to companies subject to the small companies' regime of the Companies Act 2006.

The Trustees' Annual Report has been approved by the Trustees and signed on their behalf by



David Steell

Co-Chair of the Board of Trustees

Date: 30 / 08 / 2026

Independent auditor's report to the members of Justlife Foundation Limited

Opinion

We have audited the financial statements of Justlife Foundation Limited (the 'charitable company') for the year ended 31 March 2026 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:
- give a true and fair view of the state of the charitable company's affairs as at 31 March 2026 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:
• the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
• the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:
• adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
• the financial statements are not in agreement with the accounting records and returns; or
• certain disclosures of trustees' remuneration specified by law are not made; or
• we have not received all the information and explanations we require for our audit; or
• the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 25, the trustees (who are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent auditor's report to the members of Justlife Foundation Limited

Capability of the audit in detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Based on our understanding of the charity and the environment in which it operates, we identified the principal risks of non-compliance with laws and regulations related to pension legislation, tax legislation, employment legislation, health and safety legislation, safeguarding legislation, data protection and other legislation specific to the industry in which the group operates, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, the reporting requirements under the Charities SORP and FRS102, and the Charities Act 2011.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principle risks were related to the pressure on management to achieve particular results. Audit procedures performed by the group engagement team included:

- Discussions with management including consideration of known or suspected instances of non-compliance;
- Evaluating management's controls designed to prevent and detect irregularities;
- Identifying and testing journal entries; and
- Challenging assumptions and judgments made by management.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and, the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

P Morrello

Patrick Morrello (Senior Statutory Auditor)
For and on behalf of Third Sector Accountancy Limited, Statutory Auditor
Holyoake House
Hanover Street
Manchester
M60 0AS

Date 02 / 09 / 2026

Justlife Foundation Limited

Statement of Financial Activities
(including Income and Expenditure account)
for the year ended 31 March 2026

	Note	Unrestricted funds £	Restricted funds £	Total funds 2026 £	*Unrestricted funds £*	*Restricted funds £*	*Total funds 2025 £*
Income from:							
Donations and legacies	3	87,705	14,546	102,251	*114,458*	*1,994*	*116,452*
Charitable activities	4	74,557	1,674,835	1,749,392	*168,625*	*1,650,123*	*1,818,748*
Other trading activities	6	26,571	-	26,571	*16,996*	*8,295*	*25,291*
Investments	7	5,506	-	5,506	*2,768*	-	*2,768*
Total income		194,339	1,689,381	1,883,720	*302,847*	*1,660,412*	*1,963,259*
Expenditure on:							
Raising funds	8	143,932	-	143,932	*116,136*	-	*116,136*
Charitable activities	9	64,140	1,982,573	2,046,713	*138,810*	*1,329,268*	*1,468,078*
Total expenditure		208,072	1,982,573	2,190,645	*254,946*	*1,329,268*	*1,584,214*
Net income/(expenditure) for the year	12	(13,733)	(293,192)	(306,925)	*47,901*	*331,144*	*379,045*
Transfer between funds		-	-	-	*(8,515)*	*8,515*	-
Net movement in funds for the year		(13,733)	(293,192)	(306,925)	*39,386*	*339,659*	*379,045*
Reconciliation of funds							
Total funds brought forward		397,152	559,072	956,224	*357,766*	*219,413*	*577,179*
Total funds carried forward		383,419	265,880	649,299	*397,152*	*559,072*	*956,224*

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

Justlife Foundation Limited
Company number 7517887

Balance sheet as at 31 March 2026

	Note	2026		*2025*	
		£	£	*£*	*£*
Fixed assets					
Intangible assets	17		172		*1,723*
Tangible assets	18		238,027		*254,974*
			238,199		*256,697*
Current assets					
Debtors	19	42,323		*29,693*	
Cash at bank and in hand		776,317		*913,963*	
Total current assets		818,640		*943,656*	
Liabilities					
Creditors: amounts falling due in less than one year	20	(407,540)		*(244,129)*	
Net current assets			411,100		*699,527*
Total assets less current liabilities			649,299		*956,224*
Net assets			649,299		*956,224*
The funds of the charity:					
Restricted income funds	22		265,880		*559,072*
Unrestricted income funds	23		383,419		*397,152*
Total charity funds			649,299		*956,224*

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small companies and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company.

The notes on pages 33 to 50 form part of these accounts.

Approved by the trustees on 30 / 08 / 2026 and signed on their behalf by:

.....
David Steell, Co-Chair

Justlife Foundation Limited

Statement of Cash Flows
for the year ending 31 March 2026

	Note	2026 £	*2025* *£*
Cash provided by/(used in) operating activities	26	(143,152)	*562,403*
Cash flows from investing activities:			
Dividends, interest, and rents from investments		5,506	*2,768*
Purchase of intangible fixed assets		-	-
Purchase of tangible fixed assets		-	*(7,921)*
Cash provided by/(used in) investing activities		5,506	*(5,153)*
Increase/(decrease) in cash and cash equivalents in the year		(137,646)	*557,250*
Cash and cash equivalents at the beginning of the year		913,963	*356,713*
Cash and cash equivalents at the end of the year		776,317	*913,963*

Notes to the accounts for the year ended 31 March 2026

1 Accounting policies

The principal accounting policies adopted, judgments and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 - (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Justlife Foundation Limited meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £ sterling.

b Judgments and estimates

The trustees have made no key judgments which have a significant effect on the accounts.
The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next reporting period.

c Preparation of the accounts on a going concern basis

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

d Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether ‘capital’ grants or ‘revenue’ grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of a provision of a specified service is deferred until the criteria for income recognition are met.

e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose.

Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise the fundraising fees and associated support costs.
- Expenditure on charitable activities includes the costs undertaken to further the purposes of the charity and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h Grants paid and payable

Grants paid are payments made to registered charities/third parties approved by the Trustees and are recognised when communicated to the recipient. Where there is a commitment to pay a multi-year grant to recipients, with no conditions to be met other than reporting requirements, the liability is recognised in full in the current year.

i Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity's programmes and activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities. The bases on which support costs have been allocated are set out in note 11.

j Operating leases

Operating leases are leases in which the title to the assets, and the risks and rewards of ownership, remain with the lessor. Rental charges are charged on a straight line basis over the term of the lease.

k Intangible fixed assets

Individual fixed assets costing £1,000 or more are capitalised at cost and will be depreciated over their estimated useful economic lives on a straight line basis. The website is depreciated over 5 years.

l Tangible fixed assets

Individual fixed assets costing £1,000 or more are capitalised at cost and are depreciated over their estimated useful economic lives on a straight line basis as follows:

Leasehold	Over the life of the lease
Manchester office refurbishment	4%
Office equipment	20%
Motor vehicles	25%

m Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

n Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar

o Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

p Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

q Pensions

Employees of the charity are entitled to join a defined contribution 'money purchase' scheme. The charity's contribution is restricted to the contributions disclosed in note 13. There were no outstanding contributions at the year end. The costs of the defined contribution scheme are included within support and governance costs and allocated to the funds of the charity using the methodology set out in note 11.

2 Legal status of the charity

The charity is a company limited by guarantee registered in England and Wales and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office address is disclosed on page 1.

3 Income from donations and legacies

	Unrestricted £	Restricted £	Total 2026 £	*Unrestricted £*	*Restricted £*	*Total 2025 £*
Donations	87,705	14,546	102,251	*114,458*	*1,994*	*116,452*
Total	87,705	14,546	102,251	*114,458*	*1,994*	*116,452*

4 Income from charitable activities

	Unrestricted £	Restricted £	Total 2026 £	*Unrestricted £*	*Restricted £*	*Total 2025 £*
Contracts and services	49,557	372,636	422,193	*103,625*	*417,161*	*520,786*
Grants	25,000	1,302,199	1,327,199	*65,000*	*1,232,962*	*1,297,962*
Total	74,557	1,674,835	1,749,392	*168,625*	*1,650,123*	*1,818,748*

5 Analysis of income from charitable activities

	Brighton	Manchester	Campaigns and Social Change	Total 2026	*Brighton*	*Manchester*	*Campaigns and Social Change*	*Total 2025*
Contracts and services	422,193	-	-	422,193	*477,586*	*43,200*	*-*	*520,786*
Grants	331,294	261,492	734,413	1,327,199	*347,143*	*224,756*	*726,062*	*1,297,962*
	753,487	261,492	734,413	1,749,392	*824,729*	*267,956*	*726,062*	*1,818,748*

6 Income from other trading activities

	Unrestricted £	Restricted £	Total 2026 £	*Unrestricted £*	*Restricted £*	*Total 2025 £*
Other income	26,571	-	26,571	*16,996*	*8,295*	*25,291*
	26,571	-	26,571	*16,996*	*8,295*	*25,291*

7 Investment income

	Unrestricted £	Restricted £	Total 2026 £	*Unrestricted £*	*Restricted £*	*Total 2025 £*
Income from bank deposits	5,506	-	5,506	*2,768*	*-*	*2,768*

8 Cost of raising funds

	Unrestricted £	Restricted £	2026 £	*Unrestricted £*	*Restricted £*	*2025 £*
Consultancy	56,978	-	56,978	*37,748*	-	*37,748*
Staff costs	70,191	-	70,191	*64,353*	-	*64,353*
Support and governance costs (see note 11)	16,763	-	16,763	*14,035*	-	*14,035*
	143,932	-	143,932	*116,136*	-	*116,136*

9 Analysis of expenditure on charitable activities

	Brighton £	Manchester £	Campaigns and Social Change £	Total 2026 £	*Brighton £*	*Manchester £*	*Campaigns and Social Change £*	*Total 2025 £*
Project costs	170,521	49,367	155,660	375,548	*167,509*	*55,564*	*131,584*	*354,657*
Grants paid	-	-	386,400	386,400	-	-	-	-
Staff costs	516,964	157,824	351,409	1,026,197	*498,255*	*169,755*	*227,515*	*895,525*
Depreciation	2,950	10,539	-	13,489	-	*23,781*	-	*23,781*
Support and governance costs (see note 11)	123,463	37,692	83,924	245,079	*107,786*	*37,083*	*49,246*	*194,115*
	813,898	255,422	977,393	2,046,713	*773,550*	*286,183*	*408,345*	*1,468,078*

10 Analysis of grants paid to institutions

	Paid	Accrued	Total
	£	£	£
Temporary Accommodation Research Grants			
1625 Independent People	64,400	64,400	128,800
Mansfield District Council	64,400	64,400	128,800
The Cardinal Hume Centre	64,400	64,400	128,800
	193,200	193,200	386,400

Additional information can be found in the Trustee's Annual Report.

11 Analysis of governance and support costs

	2026	*2025*
	£	*£*
Communications	*11,480*	*5,383*
Staff support costs	*2,323*	*2,741*
Information and computer technology	*2,232*	*457*
Staff costs	*194,721*	*157,084*
Depreciation	*5,009*	*5,009*
General expenses	*13,984*	*11,672*
Governance	*32,093*	*25,084*
Legal costs	-	*720*
	261,842	*208,150*

Allocated as follows on the basis of time spent in each activity:

Fundraising	16,763	*14,035*
Brighton	123,463	*107,786*
Manchester	37,692	*37,083*
Campaigns and Social Change	83,924	*49,246*
	261,842	*208,150*

12 Net income/(expenditure) for the year

This is stated after charging/(crediting):	2026	*2025*
	£	*£*
Depreciation	18,498	*28,789*
Operating lease rentals:		
Property	46,850	*46,850*
Auditor's remuneration - audit fees	6,200	*6,000*
Auditor's remuneration - accountancy fees	2,200	*2,100*

13 Staff costs

Staff costs during the year were as follows:

	2026	*2025*
	£	*£*
Wages and salaries	1,113,899	*980,141*
Social security costs	126,051	*84,631*
Pension costs	51,159	*46,775*
	1,291,109	*1,111,547*
Allocated as follows:		
Cost of raising funds	70,191	*64,353*
Charitable activities	1,026,197	*890,110*
Support and governance costs	194,721	*157,084*
	1,291,109	*1,111,547*

One employee has employee benefits in excess of £60,000 (2025: Nil).

The average number of staff employed during the period was 38 (2025: 38).
The average full time equivalent number of staff employed during the period was 31 (2025: 31).

The key management personnel of the charity comprise the trustees and the Chief Executive Officer, Director of Income and Development, Director of Services and Director of Campaigns and Social Change. The total employee benefits of the key management personnel of the charity were £218,805 (2025: £210,369).

A termination payment of £3,075 was made to an employee as part of a redundancy agreement during the year.

14 Trustee remuneration and expenses, and related party transactions

Neither the management committee nor any persons connected with them received any remuneration during the year (2025: Nil).

One member of the management committee received reimbursed travel expenses during the year of £117 (2025: £84).

Aggregate donations from related parties were £325 (2025: £1,000).

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity, including guarantees, during the year (2025: Nil).

15 Government grants

The government grants recognised in the accounts were as follows:

	2026 £	*2025* *£*
The National Lottery Community Fund	40,000	*95,000*
Brighton & Hove City Council	9,000	*79,816*
Manchester City Council	68,254	*70,000*
West Sussex County Council	49,557	-
	166,811	*244,816*

There were no unfulfilled conditions and contingencies attaching to the grants.

16 Corporation tax

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

17 Fixed assets: intangible assets

	Website £
Cost	
At 1 April 2025	7,759
Additions	-
At 31 March 2026	7,759
Depreciation	
At 1 April 2025	6,036
Charge for the year	1,551
At 31 March 2026	7,587
Net book value	
At 31 March 2026	172
At 31 March 2025	*1,723*

Notes to the accounts for the year ended 31 March 2026 (continued)

18 Fixed assets: tangible assets

	Land and buildings: long leasehold £	Office equipment £	Vehicles £	Total £
Cost				
At 1 April 2025	272,735	22,923	47,738	343,396
Additions	-	-	-	-
Disposals	-	-	-	-
At 31 March 2026	272,735	22,923	47,738	343,396
Depreciation				
At 1 April 2025	32,098	12,554	43,770	88,422
Charge for the year	10,657	3,457	2,833	16,947
Disposals	-	-	-	-
At 31 March 2026	42,755	16,011	46,603	105,369
Net book value				
At 31 March 2026	229,980	6,912	1,135	238,027
At 31 March 2025	*240,637*	*10,369*	*3,968*	*254,974*

19 Debtors

	2026 £	*2025 £*
Trade debtors	776	*840*
Prepayments and accrued income	30,297	*17,603*
Other debtors	11,250	*11,250*
	42,323	*29,693*

20 Creditors: amounts falling due within one year

	2026	*2025*
	£	*£*
Trade Creditors	3,053	*16,871*
Accruals	18,287	*13,515*
Deferred income	193,000	*213,743*
Grants payable	193,200	-
	407,540	*244,129*

21 Deferred income

	2026	*2025*
	£	*£*
Deferred income brought forward	213,743	*84,500*
Income received	587,083	*684,663*
Released to income from charitable activities	(607,826)	*(555,420)*
Deferred income carried forward	193,000	*213,743*

The deferred income of £193,000 relates to multi-period grants with agreed annual budgets.

22 Analysis of movements in restricted funds

Current reporting period

	Balance at 1 April 2025 £	Income £	Expenditure £	Transfers £	Balance at 31 March 2026 £
Brighton					
Health Engagement	8,926	328,153	(328,110)	-	8,969
Social Connection	8,188	101,016	(82,568)	-	26,636
Frontline Workers Network	7,029	29,449	(35,307)	-	1,171
A & E Worker	-	56,750	(56,750)	-	-
Changing Futures	-	90,703	(89,803)	-	900
Common Ambition	-	53,482	(50,613)	-	2,869
Practice Development Network	15,535	-	(15,535)	-	-
Temporary Accommodation Support Centre	20,644	-	(20,644)	-	-
Homelessness & Rough Sleeping Network	-	38,573	(19,472)	-	19,101
Frontline Team Wellbeing	-	4,000	-	-	4,000
	60,322	702,126	(698,802)	-	63,646
Manchester					
Manchester Core	-	52,492	(48,127)	600	4,965
Referral Project	25,000	29,000	(28,346)	-	25,654
National Lottery Community Fund	25,240	40,000	(48,184)	-	17,056
Manchester Frontline Work	-	40,000	(39,400)	(600)	-
Social Connection	5,863	1,350	(7,213)	-	-
Co-op	-	5,000	(5,000)	-	-
Edward Holt	-	50,000	(17,728)	-	32,272
Relief in Need	-	5,000	(1,238)	-	3,762
Temporary Accommodation Floating Support	-	30,000	(30,000)	-	-
	56,103	252,842	(225,236)	-	83,709
Campaigns and Social Cha ıge					
Influencing Programme	5,931	91,367	(54,429)	-	42,869
Lived Experience Taking the Lead	60,326	-	(60,326)	-	-
Better Temporary Accommodation for Londoners	25,133	67,000	(82,726)	-	9,407
Transforming TA Programme	351,257	567,827	(852,835)		66,249
Campaigns and Social Change Core	-	8,219	(8,219)	-	-
	442,647	734,413	(1,058,535)	-	118,525
Total	559,072	1,689,381	(1,982,573)	-	265,880

Analysis of movements in restricted funds - continued
Comparative reporting period

	Balance at 1 April 2024 £	*Income* £	*Expenditure* £	*Transfers* £	*Balance at 31 March 2025* £
Brighton					
Brighton Core Funding	-	*21,030*	*(29,335)*	*8,305*	-
Health Engagement	-	*300,726*	*(291,800)*	-	*8,926*
Social Connection	-	*86,425*	*(78,237)*	-	*8,188*
Frontline Workers Network	*7,358*	*40,057*	*(40,386)*	-	*7,029*
A & E Worker	-	*70,716*	*(70,720)*	*4*	-
Changing Futures	*6,748*	*80,854*	*(87,602)*	-	-
Mental Health Engagement Worker	*5,255*	-	*(5,255)*	-	-
Common Ambition	-	*45,267*	*(44,897)*	*(370)*	-
Practice Development Network	*8,646*	*33,959*	*(27,070)*	-	*15,535*
Temporary Accommodation Support Centre	*18,366*	*40,142*	*(37,864)*	-	*20,644*
	46,373	*719,176*	*(713,166)*	*7,939*	*60,322*
Manchester					
Manchester Core	-	*300*	*(300)*	-	-
Referral Project	*1,485*	*88,209*	*(65,268)*	*574*	*25,000*
National Lottery Community Fund	*26,127*	*75,000*	*(75,887)*	-	*25,240*
Social Connection	-	*35,690*	*(29,840)*	*13*	*5,863*
Manchester Frontline Work	-	*40,000*	*(39,987)*	*(13)*	-
	27,612	*239,199*	*(211,282)*	*574*	*56,103*
Campaigns and Social Change					
Influencing Programme	*2,843*	*50,947*	*(47,859)*	-	*5,931*
Lived Experience Taking the Lead	*76,200*	*114,399*	*(130,273)*	-	*60,326*
Better Temporary Accommodation for Londoners	*8,919*	*80,500*	*(64,286)*	-	*25,133*
Peer Research	*57,466*	*19,218*	*(76,686)*	*2*	-
Transforming TA Programme	-	*436,973*	*(85,716)*	-	*351,257*
	145,428	*702,037*	*(404,820)*	*2*	*442,647*
Total	*219,413*	*1,660,412*	*(1,329,268)*	*8,515*	*559,072*

Transfers between funds represent minor overspend on a project which has been covered by unrestricted funds.

Analysis of movements in restricted funds - continued

Name of fund	Description, nature and purposes of the fund
A & E Worker	Non-clinical support for people experiencing homelessness who are attending A&E at the Royal Sussex County Hospital in Brighton & Hove funded by Brighton & Hove City Council.
Better Temporary Accommodation for Londoners	The development of Temporary Accommodation Action Groups across five London Boroughs funded by Trust for London.
Brighton Core	The costs of running the Brighton project that help to support the running of the frontline team and provide funding for managerial roles.
Campaigns and Social Change Core	National campaigning and network building.
Changing Futures	Improving outcomes for people experiencing multiple disadvantages, known as Multiple and Compound Needs (MCN) – including combinations of homelessness, substance misuse, mental health issues, domestic abuse and contact with the criminal justice system, funded by Brighton & Hove City Council.
Common Ambition	Co-production harnessing the ideas and experiences of people with lived experience of homelessness to improve homeless health services
Co-op	Support for people in temporary accommodation in Manchester.
Edward Holt	Support for people in temporary accommodation in Manchester.
Frontline Team Wellbeing	Well-being activities for staff.
Frontline Workers Network	Bringing together people working in the homelessness sector in Brighton & Hove to support one another, build relationships, develop ideas, share experiences and ultimately improve the services and support for people who are homeless in the city. Funded by St Martin-in-the-Fields.
Health engagement work	Non-clinical support for homeless people being discharged from hospital into unsupported temporary accommodation in Brighton & Hove and surrounding area.
Homelessness & Rough Sleeping Network	Sector network and development work in Brighton & Hove.
Influencing Programme Lloyds	Putting lived experience at the centre of the governments decision-making about temporary accommodation. Supported by Lloyds Bank Foundation for England & Wales.
Lived Experience Taking the Lead	Developing lived experience involvement in the design and delivery of Justlife's research, projects and organisation, driving positive change locally and nationally.
Manchester core	The costs of running the Manchester project that help to support the running of the frontline team and provide funding for the managerial roles
Manchester Frontline Work	Centre based activities and drop ins to support clients and provide a space to meet and hang out, other than their accommodation. Mobile support service using the Justlife van to improve the health, wellbeing, and housing situation of people in temporary accommodation in Greater Manchester
Mental Health Engagement Worker	Mental health support for people living in temporary and emergency accommodation funded by Brighton & Hove City Council.

Analysis of movements in restricted funds - continued

National Lottery Community Fund	Supporting people living in temporary accommodation in Greater Manchester to improve their experience and to move onto more suitable and longer-term accommodation.
Peer Research	Supporting people with lived experience to create change through democratising access to knowledge and increasing understanding of intersectional experiences of temporary accommodation. Supported by the Community Knowledge Fund, The Young Foundation and UK Research and Innovation.
Practice Development Network	Bringing together people working in the homelessness sector across east & west Sussex to support one another, share experiences and ultimately improve the services and support for people who are experiencing homelessness in the region.
Referral project	Supporting homeless individuals in Greater Manchester with high level support needs referred by the Probation Service with a support and re-housing plan, to prevent a deterioration in health and well-being.
Relief in Need	Vital supplies for people in temporary accommodation in Manchester.
Social Connection	Matching volunteer befrienders with people leaving homelessness to support them to engage with their community in Brighton & Hove and Greater Manchester. Funded in Brighton by the Henry Smith Charity, in Manchester by the Greater Manchester Mayor's Charity, and CRH Charitable Trust and in both regions by Nationwide Building Society.
Temporary Accommodation Floating Support	Floating support for people in temporary accommodation in Manchester.
Temporary Accommodation Support Centre	Services to improve the health and wellbeing of people experiencing homelessness and living in temporary accommodation in Brighton and Hove.
Transforming TA Programme	Driving policy changes nationally, radically reducing the use of TA, ensuring the accommodation is appropriate to the intersectional needs of individuals and make the experience short, safe and healthy. Supported by Oak Foundation

23 Analysis of movement in unrestricted funds

	Balance at 1 April 2025 £	Income £	Expenditure £	Transfers £	As at 31 March 2026 £
General fund	140,455	194,339	(208,072)	18,498	145,220
Designated funds:					
Fixed assets fund	256,697	-	-	(18,498)	238,199
	397,152	194,339	(208,072)	-	383,419

Comparative period

	Balance at 1 April 2024 £	*Income £*	*Expenditure £*	*Transfers £*	*As at 31 March 2025 £*
General fund	*80,201*	*302,847*	*(254,946)*	*12,353*	*140,455*
Designated funds:					
Fixed assets fund	*277,565*	-	-	*(20,868)*	*256,697*
General fund	*357,766*	*302,847*	*(254,946)*	*(8,515)*	*397,152*

Analysis of movement in unrestricted funds - continued

Name of unrestricted fund	Description, nature and purposes of the fund
General fund	The free reserves after allowing for all designated funds
Designated funds:	
Fixed assets	The fixed assets are essential for the future operation of the charity and so are excluded from free reserves.

24 Analysis of net assets between funds

	General fund £	Designated funds £	Restricted funds £	Total 2026 £
Tangible fixed assets	-	238,199	-	238,199
Net current assets/(liabilities)	145,220	-	265,880	411,100
Total	145,220	238,199	265,880	649,299

Comparative period

	General fund £	*Designated funds £*	*Restricted funds £*	*Total 2025 £*
Tangible fixed assets	*-*	*256,697*	*-*	*256,697*
Net current assets/(liabilities)	*140,455*	*-*	*559,072*	*699,527*
Total	*140,455*	*256,697*	*559,072*	*956,224*

25 Operating lease commitments

The charity's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods:

	Property	
	2026	*2025*
	£	*£*
Less than one year	48,150	*48,150*
One to five years	76,350	*31,350*
Over five years	163,800	*166,950*
	288,300	*246,450*

26 Reconciliation of net movement in funds to net cash flow from operating activities

	2026	*2025*
	£	*£*
Net income/(expenditure) for the year	(306,925)	*379,045*
Adjustments for:		
Interest received	(5,506)	*(2,768)*
Depreciation charge	18,498	*28,789*
Decrease/(increase) in debtors	(12,630)	*29,417*
Increase/(decrease) in creditors	163,411	*127,920*
Net cash provided by/(used in) operating activities	(143,152)	*562,403*